



269 Laurier Avenue West
Ottawa, Ontario
K1A 0P8

RECEIVED
27 June 2013

Our file - Notre référence

A-2013-00092 / TH

JUN 18 2013

Mr. Dennis R. Young
1330 Ravenswood Drive SE
Airdrie, Alberta T4A 0P8

Dear Mr. Young:

This is further to your request, under the *Access to Information Act* (the *Act*), for:

“Clarified:

For the current fiscal year, please provide copies of documents, reports and/or correspondence showing the number of employees and current annual spending on all programs, support services, consultation, contracts and research provided by Public Safety Canada related to the cross-cutting policy initiatives and coordination functions for the Government of Canada with respect to Public Safety issues," that make any mention of firearms.

Public Safety Canada has completed the processing of your request. Enclosed you will find a copy of the records located as relevant to your request. You will note that portions of information have been withheld pursuant to section 19(1) of the *Act*. A summary of this section is enclosed for your ease of reference.

I understand that you had an e-mail discussion with Anthony Hartney, the Analyst responsible for your request, and confirmed that you had filed ATI requests with both Justice Canada and the RCMP, who may have records responsive to your request.

Please be advised that you are entitled to complain to the Information Commissioner concerning the processing of your request within sixty days of the receipt of this notice. In the event you decide to avail yourself of this right, your notice of complaint should be addressed to:

Office of the Information Commissioner of Canada
Place de Ville, Tower B
112 Kent Street, 22nd Floor
Ottawa, Ontario
K1A 1H3

.../2

Updated mm/dd/yyyy:
6/3/2013

Signature: _____

Firearms and Operational Policing Policy Division (FOPPD) (446-B5CB00)

- Firearms Policy Development:**
- Regulations
 - markings, public agents
 - gun shows
 - import/export
 - Legislation
 - Reclassification
 - Exemption Orders
 - Correspondence
- Firearms Operational Policy:**
- CEW
 - FSO
 - International (OAS, UNI)
 - Outreach
 - Advisory Committee
 - FPI Working Group
 - Research
- ICCUF:**
- Research
 - Evaluation

- Vacant - Not Planned
- Vacant Planned
- Vacant - In Progress**
- Secondment In
- Secondment Out
- Acting in
- Acting out
- LWOP/MAT/LT
- Student/MT/CA/Student
- Special Deployments

Murdock, Lyndon
Director
00031448 Secret
CBC/CBC
EX-01

Cameron, Shelley
Administrative Assistant
00032716 Secret
BBB/BBB
AS-01

Doyle, Ryan
Manager, Policy
Firearms Policy Development
00032076 Secret
EC-07
BBB/BBB

Knezevic, Vesna
Manager, Policy
00032081 Secret
EC-07
BBB/BBB

Hurn, Suzing
Senior Portfolio Advisor
00032287 Secret
EC-07
BBB/BBB
Psychiatrist RFP

Guenette, Christine
Senior Advisor
00032083 Secret
PM-06
BBB/BBB

Gov, Rob
Nov 4/10-Nov 4/14
Senior Advisor
00032208 Secret
PM-06
English

Dionne, Nathalie
Oct 29/12-Mar 31/14
Senior Advisor
00039422 Secret
EC-06
BBB/BBB

Syme, Christina
Senior Advisor
00039849 Secret
EC-06
BBB/BBB

Maurice, Sandra
Policy Analyst
00031792 Secret
PM-05
BBB/BBB

Wright, Christina
Advisor
00041175 Secret
EC-05
BBB/BBB

Senior Advisor
00032002 Secret
PM-06
BBB/BBB

Vacant
Policy Analyst
00040224 Secret
EC-04
BBB/BBB

s.19(1)

LAW ENFORCEMENT AND POLICING BRANCH
FISCAL YEAR 2013-14

COST CENTRE:	BC9800
ORGANIZATION:	Firearms and Operational Policing Policy Division (FOPPD)
MANAGER:	Lyndon Murdoch

SALARY	Planned Staffing (not included in staffing plan)	# FTEs	Estimated Costs	Can costs be absorbed within the Division/ Directorate Planned Budget (Y/N)	Justification and Classification(s)
PAA Sub-Sub Activity	Salary Component				
Total		0	0		

PAA Sub-Sub-Activity	Description i.e. Event, Project, Deliverable, Activity, etc...	Operational Policing Policy	PLANNED O&M SPENDING																			Total Planned Costs	Can Costs be Absorbed Within Directorate/Division Planned Budget (Y/N)	Comments
			Travel (PS Employees)	Travel (non-public servants)	Conferences	Hospitality	Rentals i.e. equip, mtg rooms, AV, etc...	Management Consultants/ Facilitators	Planned MOUs/ LOAs	Information Services i.e. publishing, printing, communications serv., etc...	Legal Services (legislative & litigation)	Training (excl. language training)	Language Training	Research Contracts	Translation Services	Temp. Help Services	Gift / Tokens (awards)	Printed Matter i.e. books, newspaper, subscriptions, etc...	Office Supplies	Office Furniture i.e. ergonomic chairs, etc...	Other			
Operational Policing Policy	FPT Working Group (Use of Force)							7,000													13,000	Y	use of force reporting/training research contracts	
Operational Policing Policy	Stakeholder Engagement (with national police associations, NGOs and academics)		3,000																		3,000	Y		
Operational Policing Policy	CEWSI - Implementation of less lethal weapons approval process		3,000																		3,000	Y		
Firearms Policy	Firearms Compliance Measures								2,000												2,000	Y		
Firearms Policy	Import/Export Controls							3,000													3,000	Y		
Firearms Policy	Firearms Ad Exemption Orders								3,000												3,000	Y	lbc	
Firearms Policy	Canadian Firearms Advisory Committee									24,000											24,000	Y		
Firearms Policy	Firearms Marking Regulations																				2,000	Y		
Firearms Policy	ICCUF (Forced Furling)																				2,000	Y		
Firearms Policy	ICCUF (Forced Furling)																				1,000	Y		
Firearms Policy	Requiry Repeat Implementation																				3,000	Y		
Firearms Policy	Travel - taxis, parking																				1,000	Y		
Firearms Policy	Training (10 FTEs @ 1500)																				15,000	Y		
Firearms Policy	Language Training																				7,500	Y		
Firearms Policy	Language Training																				19,500	Y		
Firearms Policy	Language Training																				0	Y	proposal submitted	

LAW ENFORCEMENT AND POLICING BRANCH
FISCAL YEAR 2013-14

	14500	0	1500	12000	0	24000	9000	14000	18000	27000	125000	54200	0	0	200	1500	1000	0	301900	
Conferences																				
General Translation Services			1,500																	
Office Supplies																				
Magazine Subscriptions															200	1,500				
Ergonomic assessment / chair																	1,000			
Total	14500	0	1500	12000	0	24000	9000	14000	18000	27000	125000	54200	0	0	200	1500	1000	0	301900	

Details on recipients and amounts

PAA Sub-sub Activity / Program	Planned Spending																			
Total	0																			
GRAND TOTAL	0																			

Director's Signature _____

Director General's Signature: _____

Lawrence, Austin

From:

Mugford, Julie

Sent:

April-29-13 1:11 PM

To:

Guérin, Annie

Cc:

Lawrence, Austin; Murdock, Lyndon

Subject:

Re: 2013-14 Research Work Plan / le Plan de travail pour la recherche de 2013-2014

Hi!

You can advise Lyndon that RNCOC would be generously funding the research.

Julie

Sent from my iPad

On 2013-04-29, at 1:09 PM, "Guérin, Annie" <Annie.Guerin@ps-sp.gc.ca> wrote:

Julie, while reviewing your work plan, there is one question that came up.

Please see the Firearm group's question, and provide a reply at your earliest convenience.

Annie

From: Cameron, Shelley

Sent: Monday, April 29, 2013 1:07 PM

To: Guérin, Annie

Cc: Murdock, Lyndon

Subject: RE: 2013-14 Research Work Plan / le Plan de travail pour la recherche de 2013-2014

Annie,

We have one question for Julie. Under Tier 1 (near the end) for "How Canadian Law Enforcement Collects and Reports on Use of Force, there is an anticipated cost of \$30,000. Where are the funds for this coming from?

We are good with the rest of the plan.

Cheers,
Shell

From: Guérin, Annie

Sent: Wednesday, April 24, 2013 12:06 PM

To: Murdock, Lyndon; Huggins, Rachel; Holmes, Michael

Cc: Cameron, Shelley; Jobin, Stephen; Cormier, Jocelyne; Potter, Mark

Subject: FW: 2013-14 Research Work Plan / le Plan de travail pour la recherche de 2013-2014

Importance: High

Please provide your comments to me by Friday, and we will provide one PPD response to Julie.

Annie

From: Muford, Julie
Sent: Wednesday, April 24, 2013 12:03 PM
To: Cyr, Lynne; May, Douglas; Bhupasingh, Trevor; Lavoie, Michelle; Bolton, Stephen; Kim, Natasha; Potter, Mark; Murdock, Lyndon; Huggins, Rachel; Holmes, Michael
Cc: Kumar, Anu; Beyer, Pam; Barré, Darlene; Helal, Lauren; Wawrzynczak, Joanna; Lawrence, Austin; Hippolite, Mendjaly; Gervais, Helene; Guérin, Annie; Cameron, Shelley; Jobin, Stephen; Cormier, Jocelyne; Walker, Sonia
Subject: 2013-14 Research Work Plan / le Plan de travail pour la recherche de 2013-2014
Importance: High

Hello

Further to the April 23, 2013 Branch Management Meeting, I am requesting that you review the proposed Research Work Plan (presentation and chart attached) and confirm if you agree with the proposed prioritization, as well as the proposed description and method for projects falling under your area of responsibility. As indicated during the meeting:

- Tier 1 will definitely be undertaken;
- Tier 2 will be considered and undertaken pending capacity and/or re-prioritization; and
- Tier 3 will, in all likelihood, not be undertaken given existing workload and capacity.

If you could confirm your support by the April 26, 2013, RNCOC will finalize and circulate the 2013-14 Research Work Plan.

Thank you for your suggestions and support to date.

Julie

Bonjour.

Pour donner suite à la réunion de gestion du Secteur du 23 avril 2013, veuillez consulter le Plan de travail pour la recherche proposé (vous trouverez ci-joint les documents pertinents) puis me dire si les priorités proposées vous conviennent et quelles descriptions et méthodes proposées relèvent de votre secteur de responsabilité. Comme nous en avons parlé pendant la réunion :

- Les projets de niveau 1 seront entrepris;
- Les projets de niveau 2 seront pris en compte et entrepris si la capacité ou un nouvel établissement des priorités le permet;
- Les projets de niveau 3 ne seront probablement pas entrepris étant donné la charge de travail et la capacité actuelles.

Nous vous saurions gré de confirmer votre appui avant le 26 avril 2013, pour que la DRCNCO mette au point et distribue le Plan de travail pour la recherche de 2013-2014.

Merci pour vos suggestions et pour le soutien dont vous avez fait preuve jusqu'à maintenant.

Julie

<PS-SP-#818756-1-Chart - Revised Draft - Research Agenda 2013-2014 (Engli....pdf)>



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RNCOC Research Work Plan 2013-2014

Presentation to the LPB Management Team

RDIMS 799904

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What we aim to offer

- Better integrate research work and policy priorities.
- Provide relevant, high quality, specialized research support to the Law Enforcement and Policing Branch by:
 - focusing on internal research and technical external contracts;
 - providing a full complement of research and analysis for high priority projects that fit within operational constraints;
 - recommending useful resources to LPB colleagues;
 - offering advice on project development;
 - suggesting possible research contractors; and
 - interpreting the research results of particularly useful studies.
- Continue to disseminate relevant research to the National Coordinating Committee on Organized Crime (NCC).



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Who we are

- The Research Unit remains small, consisting of:
 - Austin Lawrence
 - Manager of Research (EC-07)
 - Anthropology, sub-cultures of crime, police-reported statistics, research design
 - Elaine Koren
 - Senior Policy Advisor (EC-07)
 - Chemistry, literature review, comparisons of legislation, policy analysis
 - Anton Maslov
 - Senior Researcher (EC-05)
 - Sociology, estimation methods, contraband, quantitative methods
- The Division's 2013-2014 O&M budget is \$545,00, with approximately \$415,000 for research.



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Projects 2012-2013

- Memoranda of Understanding and the Administration of Anti-organized Crime Integrated Units
- Organized Crime Research Highlights, 3 & 4
- Training to Improve Police-reported UCR Data on Organized Crime
- An Organized Crime Severity Index: Discussion of a Proposed Methodology
- Estimating 'Possible Criminal Organizations' from Co-Offending Data
- Estimation Methods for Sizing the Contraband Tobacco Market in Canada
- Labour Trafficking in Canada: Indicators, Stakeholders, and Investigative Methods
- The Price of Marijuana in Canada: Preliminary Discussion of Using Price Data for Operational and Policy Purposes



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Projects 2012-2013 *continued*

- Public Safety Concerns Regarding Supervised Consumption Sites
- Civil Forfeiture Regimes in Canada and Internationally: A Literature Review
- Travelling Child Sex Offenders: An Annotated Bibliography
- Assessments of Cross-border Policing Programs
- Border Patrols Between Ports of Entry: A Discussion Paper
- Canadian Police Board Views on the Use of Police Performance Metrics
- An Overview of Academic Views on Police Performance Metrics
- An Overview of Civilianization and Privatization in Canadian Law Enforcement
- International Protections and Immunities Afforded to Law Enforcement and Border Officers Working in Other Countries



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What next?

- Today:
 - discuss proposed research ideas; and
 - endorse, in principle, the 2013-2014 Research Agenda that the Research Unit can undertake.

- By next LPB Management Meeting:
 - finalize the 2013-1024 Research Agenda for ADM approval.



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Research Call Letter 2013

- Research call letter sent on February 22, 2013 requesting:
 - your research needs;
 - particular policy questions for research;
 - priority level for the research ideas; and
 - deadlines for the policy research findings.
- Collected 38 research project ideas for 2013-2014:
 - 2 are on-going or multi-year commitments; and
 - 36 are new project ideas.



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Process used for prioritizing

- Considerations in prioritizing research ideas:
 - staff capacity
 - budget
 - identified timelines
 - existing research commitments
 - self-identified priority
 - classification as "public opinion research"
 - requirement for in-house or contracted research
 - expected duration of research
 - data availability
 - distribution of LPB interests
 - organized crime
 - police operations
 - economics of policing
 - borders



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Prioritizing research ideas for 2013-2014

- To better integrate research with Branch priorities there is a need to balance areas of research, methodologies and workload.
- Submitted project ideas have been classified into three “tiers.”
 - Tier 1
 - These are projects that can be accomplished with current Research Unit staffing and levels of partner engagement.
 - Tier 2
 - A few of these projects may be accomplished under current staffing levels.
 - Tier 3
 - These are projects that are beyond the current resourcing of the Research Unit.
 - Could be well managed directly by policy analysts.

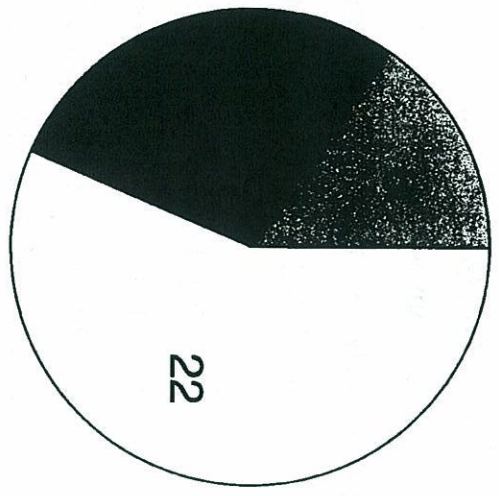


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Project ideas, by tier

Number of Projects



□ Tier 1 ■ Tier 2 ▣ Tier 3

- With current resources more than half of the proposed research ideas can be undertaken.



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Tier 1

- The Cost of Police Training in Canada
- Police Service Efficiency Leveraged by On-Line Training
- Statistical Profile of Firearm Import and Export by Canadian Businesses
- Methodology for Estimating the Size of the Counterfeit Products Market in Canada
- Use of Police Performance Metrics Developed Through Polling
- Using Drug Price Information for Intelligence and Policy Purposes: Canada's Illicit Market in Cannabis
- Labour Trafficking Phase II
- Assist with Project Development for "Sources for Gun Crime Statistics"
- Automated Identification of Possible Criminal Organizations: Ontario Case Study
- Law Enforcement Views of Supervised Injection Sites
- Annotated Bibliography of the Economic Cost of Border Security Measures
- Development of Methodologies to Estimate the Cost of Time at the Canadian Border Deportation, Circular Migration, and Organized Crime
- In-person Training for Police Regarding the Organized Crime Flag
- A Case Study of the Economic Cost of Time At Four Border Crossings



Tier 1, continued

- Human Trafficking in Aboriginal Communities
- Annotated Bibliography of International Sources on Entry/Exit Controls
- Annotated Bibliography of Methods Used to Measure Investor Confidence in Capital Markets
- Annotated Bibliography of Evaluations of Fusion Centres and Ports Policies Where Value for Money is Mentioned
- Annotated Bibliography and Summary Tables Regarding Access to Firearms and Mental Health in Selected Countries
- A Literature Review and Media Analysis of Corruption in Canada
- Witness Protection Programs: An Annotated Bibliography



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Tier 2

- Police E-Learning for the Next Generation of Police Leaders
- Use of Crime Rate, CSI and Clearance Rate for Police Performance Measurement
- What Gang and Organized Crime Affiliated Offender Data Can Tell Us About Organized Crime in Canada
- Structuring Metrics to Measure the Performance of Community-Policing Initiatives
- How Canadian Law Enforcement Collects and Reports on Use of Force
- Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Consultation
- International Review of Access to International Borders
- Targeted Review of International Immigration Detention Practices
- International Case Studies on Police Policy Relating to Reporting the Use of Force and on Use of Force Training
- Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Literature Review
- NGO Partnerships on Extra-Territorial Travelling Child Sex Offender Investigations



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Tier 3

- Characteristics of Communities Housing Marijuana Grow-ops or Clandestine Labs
- Suggestions for Indicators to Measure Serious and Organized Crime
- Prevalence of Human Trafficking Phase II
- Impact of R v. Jarvis on Policing Practice and Information Sharing
- Development of the OCSI Using Expert Viewpoints
- Synthesis of Evaluations of Cross-Border Law Enforcement Operations



Projects ideas by division

Tier 1

5 5

3 3 3 3

Tier 2

3 3
2 2
1

RNCOC
SOC
BLESD
PCTF
PPD
FOPPD

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PCTF
PPD
FOPPD



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In-house projects vs contracted projects

Tier 1

Contract]	9	
In-house]		13

- Estimated value of contracted research \$375,000.

Tier 2

Contract]	2	
In-house]		9

- Estimated value of contracted research \$55,000.



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Research staff

- Austin Lawrence
 - Tier 1: In-house = 2 / Contract = 8 (\$335,000)
 - Tier 2: In-house = 1 / Contract = 1 (\$30,000)
 - Organized Crime Research Highlights summaries = 2

- Anton Maslov
 - Tier 1: In-house = 5 / Contract = 1 (\$40,000)
 - Tier 2: In-house = 3 / Contract = 1 (\$25,000)
 - Organized Crime Research Highlights summaries = 10

- Elaine Koren
 - Tier 1: In-house = 6 / Contract = 0
 - Tier 2: In-house = 5 / Contract = 0
 - Organized Crime Research Highlights summaries = 14



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Discussion

- 22 Tier 1 projects:
 - many high priority projects;
 - internal research (both simple and complex, exploratory and iterative);
 - contracted research (approximately \$375,000);
 - a mix of ideas from different Divisions; and
 - most are possible to arrange over a fiscal year.
- 11 Tier 2 projects:
 - some may be achievable for the Research Unit;
 - concentrated on the simpler methodologies; and
 - little contracted research (approximately \$55,000).
- What are your thoughts?





Annex – Tables of Projects & Methodologies Charts



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Tier 1

Project	Group	Method	Researcher	Mechanism	Budget
The Cost of Police Training in Canada	PPD	Data Analysis	Anton	Internal	\$0
Police Service Efficiency Leveraged by On-Line Training	PPD	Survey	Anton	Internal	\$0
Statistical Profile of Firearm Import and Export by Canadian Businesses	FOPPD	Data Analysis	Anton	Internal	\$0
Methodology for Estimating the Size of the Counterfeit Products Market in Canada	SOC	Literature Review / Consultation	Anton	Contract	\$40,000
Use of Police Performance Metrics Developed Through Polling	PPD	Literature Review	Anton	Internal	\$0
Using Drug Price Information for Intelligence and Policy Purposes: Canada's Illicit Market in Cannabis	RNCOC	Data Analysis	Anton	Internal	\$0
Labour Trafficking Phase II	SOC	To be Determined	Austin	Contract	\$30,000
Assist with Project Development for "Sources for Gun Crime Statistics"	FOPPD	Advice	Austin	Internal	\$0
Automated Identification of Possible Criminal Organizations: Ontario Case Study	RNCOC	Data Analysis	Austin	Contract	\$80,000
Law Enforcement Views of Supervised Injection Sites	SOC	Literature Review / Survey	Austin	Contract	\$40,000
Annotated Bibliography of the Economic Cost of Border Security Measures	PCTF	Literature Review	Austin	Contract	\$20,000
Development of Methodologies to Estimate the Cost of Time at the Canadian Border	PCTF	Data Analysis	Austin	Contract	\$35,000
Deportation, Circular Migration, and Organized Crime	BLESD	Literature Review / Data Analysis	Austin	Internal	\$0
In-person Training for Police Regarding the Organized Crime Flag	RNCOC	Focus Group	Austin	Contract	\$50,000
A Case Study of the Economic Cost of Time At Four Border Crossings	PCTF	Data Analysis	Austin	Contract	\$80,000
Human Trafficking in Aboriginal Communities	SOC	Literature Review	Austin	Contract	\$0
Annotated Bibliography of International Sources on Entry/Exit Controls	BLESD	Literature Review	Elaine	Internal	\$0
Annotated Bibliography of Methods Used to Measure Investor Confidence in Capital Markets	SOC	Literature Review	Elaine	Internal	\$0
Annotated Bibliography of Evaluations of Fusion Centres and Ports	BLESD	Literature Review	Elaine	Internal	\$0
Policies Where Value for Money is Mentioned	FOPPD	Literature Review	Elaine	Internal	\$0
Annotated Bibliography and Summary Tables Regarding Access to Firearms and Mental Health in Selected Countries	RNCOC	Literature Review	Elaine	Internal	\$0
A Literature Review and Media Analysis of Corruption in Canada	RNCOC	Literature Review	Elaine	Internal	\$0
Witness Protection Programs: An Annotated Bibliography	RNCOC	Literature Review	Elaine	Internal	\$0

Tier 2

Project	Group	Method	Researcher	Mechanism	Budget
Police E-Learning for the Next Generation of Police Leaders	PPD	Data Analysis	Anton	Contract	\$25,000
Use of Crime Rate, CSI and Clearance Rate for Police Performance Measurement	PPD	Literature Review / Data Analysis	Anton	Internal	\$0
What Gang and Organized Crime Affiliated Offender Data Can Tell Us About Organized Crime in Canada	RNCOC	Data Analysis	Anton	Internal	\$0
Structuring Metrics to Measure the Performance of Community-Policing Initiatives	PPD	Literature Review / Data Analysis / Consultation	Anton	Internal	\$0
How Canadian Law Enforcement Collects and Reports on Use of Force	FOPPD	Literature Review / Survey	Austin	Internal	\$0
Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Consultation	SOC	Survey	Austin	Contract	\$30,000
International Review of Access to International Borders	BLESD	Literature Review	Elaine	Internal	\$0
Targeted Review of International Immigration Detention Practices	BLESD	Literature Review	Elaine	Internal	\$0
International Case Studies on Police Policy Relating to Reporting the Use of Force and on Use of Force Training	FOPPD	Literature Review	Elaine	Internal	\$0
Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Literature Review	SOC	Literature Review	Elaine	Internal	\$0
NGO Partnerships on Extra-Territorial Travelling Child Sex Offender Investigations	SOC	Literature Review	Elaine	Internal	\$0



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Tier 3

Project	Group	Method	Researcher	Mechanism	Budget
Characteristics of Communities Housing Marijuana Grow-ops or Clandestine Labs	RNCOC	Data Analysis	Anton	Internal	\$0
Suggestions for Indicators to Measure Serious and Organized Crime	SPCD	Literature Review / Internal Survey	Austin	Internal	\$0
Prevalence of Human Trafficking Phase II	SOC	Survey	Austin	Contract	
Impact of R v. Jarvis on Policing Practice and Information Sharing	SOC	Literature Review / Survey	Austin	Contract	\$30,000
Development of the OCSI Using Expert Viewpoints	RNCOC	Survey	Austin	Internal	\$0
Synthesis of Evaluations of Cross-Border Law Enforcement Operations	BLESD	Literature Review	Elaine	Internal	\$0



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Methodologies, Tier 1

Tier 1

To Be Determined	1	
Advice	1	
Focus Group	1	
Survey	1	
Literature Review / Survey	1	
Data Analysis		6
Literature Review / Data Analysis	1	
Literature Review / Data Analysis / Consultation	0	
Literature Review / Consultation	1	
Literature Review		9

- We have tried to concentrate the work of the Research Unit on designing and managing projects which require more expertise in applying complex social science methodologies.



Methodologies, Tier 2

Tier 2

To Be Determined	0		
Advice	0		
Focus Group	0		
Survey	1		
Literature Review / Survey	1		
Data Analysis		2	
Literature Review / Data Analysis	1		
Literature Review / Data Analysis / Consultation	1		
Literature Review / Consultation	0		
Literature Review			5

- We have placed more of the less complex studies in the Tier 2 category, since these are simpler projects for policy analysts to undertake or manage under contract.



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#	Name	Description	Deadline	Rank	Group	File	Method	Qualitative / Quantitative	POR Risk	RNCOC Lead	Required: Internal / Contract	Guestimate \$ (if Contract)	RNCOC Workload Tier (1-3)	Recommend: Internal / Contract	Anticipated Contract Cost	Rank Level (1-4)	Comment
1	Labour Trafficking Phase II	This study would follow-up on our project "Labour Trafficking in Canada: Indicators, Stakeholders, and Investigative Methods". Exact research questions and methodology are dependent on an analysis of the findings from the previous study, including stakeholder consultation. The previous labour trafficking project fills a large gap in the research on trafficking, and was of extreme interest to our PPT colleagues.	N/A	3	SOC	Human Trafficking	N/A	Qual	Low	Austin	Either	N/A	1	Contract	\$30,000	1	Ranked highly by client, continuity from current research.
2	The Cost of Police Training in Canada	This research would support next year's theme being proposed for the Economics of Policing file, which is training. Consultations with stakeholders, such as the Canadian Police Knowledge Network and the Police Sector Council, indicate that some data already exists on this topic but requires more sophisticated analysis and presentation to ensure wider policy relevance.	1-Aug-13	1	PPD	Economics of Policing	Data Analysis	Quant	None	Anton	Internal	\$10,000	1	Internal	\$0	1	Economics of Policing theme for next year is "Training"
3	Police Service Efficiency Leveraged by On-Line Training	This research would support next year's theme being proposed for the Economics of Policing file, which is training. This study would do a survey of police services (small, med & large services) to determine how they use on-line training and how much training costs their organizations.	1-Aug-13	1	PPD	Economics of Policing	Survey	Quant	High	Anton	Internal	\$30,000	1	Internal	\$0	1	Economics of Policing theme for next year is "Training"
4	Police E-Learning for the Next Generation of Police Leaders	This research would support next year's theme being proposed for the Economics of Policing file, which is training. This study would do a survey of police services (small, med & large services) to determine how they use on-line training and how much training costs their organizations.	1-Aug-13	1	PPD	Economics of Policing	Data Analysis	Quant	None	Anton	Contract	\$25,000	2	Contract	\$25,000	1	Economics of Policing theme for next year is "Training" / Recommended partnering with CACP to seek a contractor that is respected by all to achieve respect for the findings.
5	International Review of Access to International Borders	This study would be a scan of the literature to answer particular questions of concern to Canada that can be used to support policy development and negotiating positions with regard to the Canada-US border. The study would gloss what other countries are permitted to do at or near the border. In particular, it would identify if any precedents have been established for foreign law enforcement agencies to conduct operations in other countries and what are the limits of authorities. It would categorize the methods that were used in these instances to gain access to land (e.g. sequestration, notifications, assessments, land sweep, surveillance technology, etc.) and highlight the privacy that may have been raised. Any outcomes, risks and lessons learned identified for these cross-border operations will be shared out, too.	Spring 2013	1	BLESO	Borders	Literature Review	Qual	None	Eline	Either	\$20,000	2	Internal	\$0	1	
6	Annotated Bibliography of International Sources on Entry/Exit Controls	This study would be a scan of the literature on the topic of entry/exit control systems. The report will build on a CASK's, done on capabilities in Canada's Monitoring of Outbound People and Goods and Inform Public Safety's, next phase of Outbound Strategy analysis. The paper would identify how to other countries capture entry and especially exit information on people crossing their borders. A comparison with the Canadian system would be undertaken to suggest what legislative measures or penalties or IT systems, etc. would need to be established to collect similar information. A particular area of research will be what kinds of technologies, if any, are used at non-automated and remote points of entry. If any information on crime displacement due to the collection of this information is noted, it will be summarized, too.	Spring 2013	2	BLESO	Borders	Literature Review	Qual	None	Eline	Either	\$20,000	1	Internal	\$0	1	
7	Acute with Project Development for Sources for Gun Crime Statistics	This project will continue the program of advice to CSOP on the development of a detailed strategy on firearms-related crime that will be used to support research projects to address information gaps on firearms-related crime as they relate to licensing reform, regulatory changes, gun show regulations, etc.	1-Jun-13	N/A	FOPPP	Firearms	Advice	Qual	None	Austin	Internal	N/A	1	Internal	\$0	1	
8	Statistical Profile of Firearms Import and Export by Canadian Businesses	An analysis on Canadian firearms imports (2005-2010) was completed by Mike Saunders in 2011. A similar and comparable analysis on firearms exports by Canadian businesses (i.e. quantity, class, make, model, destination) would provide a rounded profile of the commercial firearms import/export industry in Canada. Information on both individuals and businesses is required to conduct impact assessments of policy options with regard to firearms. Data would be provided by CBSA.	1-SEP-13	N/A	FOPPP	Firearms	Data Analysis	Quant	None	Anton	Internal	\$5,000	1	Internal	\$0	1	
9	Automated Identification of Possible Criminal Organizations: Ontario Case Study	In 2013, we conducted the study "Identifying Possible Criminal Organizations from Co-offending Data: A Historical RCMP IT-D based study". The study explored innovative use of data from automatically flagged possible organized crime reports in order to identify individuals up-to-date data. This work supports the efforts of the MCC to develop new tools in the fight against organized crime, as well as estimate the scope and nature of organized crime.	31-Mar-14	1	RNCOC	Organized Crime	Data Analysis	Quant	None	Austin	Either	\$80,000	1	Contract	\$80,000	1	

Count Dummy Variable

10	Law Enforcement Views of Supervised Injection Sites	In 2013, the PMO requested research be launched on Supervised Injection Sites (SIS) and is research to support the National Anti-Drug Strategy. In 2013, a literature review was finalized on the topic of the possible public safety issues related to SIS. A POFI project was started in 2013, as well. The research is required for policy purposes. In order to adequately explore issues related to the policing of drug users and SIS sites, possible expansion of SIS sites, possible future litigation related to SIS sites, and/or development of future evaluation strategies for SIS sites. The project would survey police officers in a number of jurisdictions regarding their views of SIS. The project is currently on hold awaiting advice from the Minister's Office.	31-Jul-14	1	SOC	INDS	Literature Review/ Survey	Quant	High	Autin	Contract	\$40,000	1	Contract	\$40,000	1	The cost listed here is the estimated cost during the fiscal year 2013-2014. The minimum cost will be approximately 239,000, but could increase if the snowball sampling method adds additional respondents. POFI process started in July 2012, still on going.
11	Annotated Bibliography of Methods Used to Measure Investor Confidence in Capital Markets	Investor confidence in capital markets is often linked to adequate regulation, predictable enforcement, and a lack of crime. The proposed study would review of the best source describing the different methods that are used to measure investor confidence in capital markets. This will assist with the development of effective policy regarding countering crime in capital markets and, perhaps, performance measures.	N/A	2	SOC	Financial Crime	Literature Review	Qual	None	Elaine	Either	\$25,000	1	Internal	50	2	Ranked highly by client, but not a criminological topic; more of an industry or finance topic or bank of Canada; government report could already exist on this topic; maybe, just existing publication might meet their needs, see http://www-wds.worldbank.org/external/ndiscontent/serve/NDSP/09/2009/07/20/0001584_9_20090720145703/Rendered/PDF/WPSS507.pdf
12	Methodology for Estimating the Size of the Counterfeit Products Market in Canada	Estimates of the size of the counterfeit products market in Canada and internationally, very widely and are often not grounded in empirical facts. In order to adequately prioritize types of counterfeit product markets for policy enhancements or more intensive policing, a better understanding of the scope of the problem in various areas is required. Further, in order to know if policy and enforcement practices are having an effect, a quantitative baseline understanding of the scope of the problem is required. This literature review and discussion paper would examine the methods used to collect data and estimate the size of various counterfeit products markets, a focus would be placed on Canadian estimation methods.	N/A	N/A	N/A	Counterfeiting	Literature Review/ Consultation	Qual	Low	Anton	Contract	\$40,000	1	Contract	\$40,000	2	Had this on workshop last year, but were not able to accomplish it.
13	Use of Police Performance Metrics Developed Through Polling	This study follows up on our project, "Canadian Police Board Views on the Use of Police Performance Metrics" and "Academic Views of Police Performance Metrics," which support the Economics of Policing file and our role on PQLS. A number of confidence measures used to measure police performance are collected through polling, either by police forces or Statistics Canada; for example, fear of crime and public opinion of police performance. This study would describe the best practices for data collection of this type, discuss what the data that is currently collected is actually measuring, offer model options for collecting this type of data and interpreting the results, which can be used by police services. This work would allow for more accurate tracking of value for money in policing and provide more sophisticated empirical information for specific police decision makers.	10-Sep-13	4	POD	Economics of Policing	Literature Review	Qual	None	Anton	Either	\$20,000	1	Internal	50	2	
14	Annotated Bibliography of Evaluations of Fusion Centres and Post Police Where Value for Money is Mentioned	The United States has promoted the policy of using fusion centres extensively, since September 11th. This study would collect a compendium of recent studies that have examined if fusion centres or post police in other countries have resulted in value for money. This could assist Canada in identifying where engaging more directly with the fusion centres in other jurisdictions might be of value to Canada.	N/A	3	BESD	Borders	Literature Review	Qual	None	Elaine	Either	\$20,000	1	Internal	50	2	
15	Targeted Review of International Immigration Detention Practices	This study would examine the effects that have been documented on individuals that have experienced immigration detention in other countries; information on the impact of their families will also be noted. International best practices applicable to the Canadian legal system, from sources such as recommendations from the UN Universal Periodic Review related to the Committee Against Torture, the UN Committee on the Rights of the Child, etc., will be obtained. Any domestic recommendations will also be collected and tabulated, from sources such as CBSA evaluations, complaints to the Government of Canada, etc. The literature identifying what policies other countries apply as an alternative to detention (e.g. information sharing among departments, electronic monitoring, removal, private institutions) shall be summarized. Any commentary on the differential effect any of these measures has on deterrence to non-compliance with enforcement processes will be noted.	N/A	4	BESD	Borders	Literature Review	Qual	None	Elaine	Internal	\$20,000	2	Internal	50	2	
16	International Case Studies on Police Policy Relating to Reporting the Use of Force and on Use of Force Training	ICOPPD is working at the PFI level to identify policies and practices related to police use of force reporting and use of force training across jurisdictions to identify the extent to which there are common practices, differences, and areas for collaboration at the national level. This work is already underway. At the same time we are interested in assessing select international case studies (e.g. US, UK, Australia) to learn how other jurisdictions address the two issues above and to provide a benchmark against which to assess Canadian practices. A detailed list of questions is available to help guide this research.	1-Jun-13	N/A	POPD	Firearms	Literature Review	Qual	None	Elaine	Either	\$25,000	2	Internal	50	2	
17	Using Drug Price Information for Investigating Policy Proposals in the Cannabis Market in Canada	An internal data report is nearing completion entitled "The Price of Marijuana in Canada: Preliminary Results from the Operational and Policy Proposals Work Group." This report will examine the effects of the HCC to date on the market for marijuana and identify areas for prioritization and trace the impact of policies and operations; the study also finalizes that discussion paper. By using other data sources as points of analysis, the method applied in the study could later be applied to model other drug markets and/or improve intelligence collection, police operations and performance measurement.	31-May-14	4	INNOCC	Organized Crime	Data Analysis	Quant	None	Anton	Internal	\$25,000	1	Internal	50	2	If some methods are used consultation with legal may be required

Item #	Title	Priority	Category	Phase	Impact	Effort	Cost	Timeline	Notes						
18	Annotated Bibliography of the Economic Cost of Border Security Measures	N/A	1	RCTF	Pre-clearance	Literature Review	Qual	None	Austin	Internal	\$20,000	1	2		
19	Development of Methodologies to Estimate the Cost of Time at the Canadian Border	N/A	2	RCTF	Pre-clearance	Data Analysis	Quant	None	Austin	Internal	\$35,000	1	Contract	\$35,000	2
20	A Case Study of the Economic Cost of Time At Four Border Crossings	N/A	5	RCTF	Pre-clearance	Data Analysis	Quant	Low	Austin	Internal	\$80,000	1	Contract	\$80,000	2
21	Witness Protection Programs: An Annotated Bibliography	31-Mar-14	N/A	RNOCOC	Organized Crime	Literature Review	Qual	Low	Elaine	Internal	\$25,000	1	Internal	\$0	2
22	Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Consultation	N/A	N/A	SOC	Travelling Child Sex Off.	Survey	Quant	High	Austin	Internal	\$30,000	2	Contract	\$30,000	3
22	Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Literature Review	N/A	N/A	SOC	Travelling Child Sex Off.	Literature Review	Quant	None	Elaine	Internal	\$15,000	2	Internal	\$0	3
23	NGO Partnerships on Extra-Territorial Travelling Child Sex Offender Investigations	N/A	6	SOC	Travelling Child Sex Off.	Literature Review	Qual	None	Elaine	Internal	\$15,000	2	Internal	\$0	3
24	Use of Crime Rate, CSI and Clearance Rate for Police Performance Measurement	10-Sep-13	3	PPD	Economics of Policing	Literature Review / Data Analysis	Quant	None	Austin	Internal	\$25,000	2	Internal	\$0	3

25	Depatriation, Circular Migration, and Organized Crime	The following study follows up on our previous series of research studies on the "The Mobility of Criminal Groups." The research would focus on the particular issue of the influence that the depatriation of gang members can have on transnational organized crime. International case studies identified in the publicly available literature would be examined in detail, e.g. Mara Salvatrucha gang in the U.S. A discussion section to the project would identify possible effects of the depatriation of gang members, what might be done to mitigate the risks in Canada and/or internationally, and are there any anti-crime capacity building efforts being expanded in scope to assist in mitigation.	N/A	1	BLESD Borders	Literature Review/ Intelligence Analysis	Quant	None	Austin	Internal	\$10,000	1	Internal	\$0	3	Covered the topic in migration of O/C. Only public examples are in US, would require an intelligence look at this for particular communities, Jamaica, Hong Kong, Vietnam, US.	1
26	Synopsis of Evaluations of Cross-Border Law Enforcement Operations	There have been many successes associated with the establishment of integrated cross-border law enforcement operations including information sharing, strategic use of resources, etc. The project would identify and compare information from a number of different countries that report on tangible benefits using quantitative measures drawn from empirical data. An example would be to summarize how post-9/11 rates of seizures, interdictions and convictions, etc compare to pre-9/11 rates.	N/A	N/A	BLESD Borders	Literature Review	Qual	None	Elaine	Either	\$20,000	3	Internal	\$0	3		1
27	Annotated Bibliography and Summary Tables Regarding Access to Firearms and Mental Health in Selected Countries	FOPPO requires information concerning how other jurisdictions restrict access to firearms, for those who are unstable mentally, those involved in domestic disputes/violence, those with criminal records, and also those incapable of using them responsibly. Other jurisdictions to be examined would include the United States, United Kingdom, Australia, New Zealand and some western and northern European countries.	1-Sep-13	2	FOPPO Firearms	Literature Review	Qual	None	Elaine	Either	\$15,000	1	Internal	\$0	3	Could be fairly easily contacted out by client.	1
28	What Gang and Organized Crime Affiliated Offender Data Can Tell Us About Organized Crime in Canada	A research theme of the NCC has been to develop better ways to measure the scope and nature of organized crime. In order to better define the harm of organized crime to Canadian society, the proposed study is a quantitative analysis of Offender Management System (OMS) data to determine the case characteristics of gang-affiliated individuals and individuals likely involved with criminal organizations, for the purposes of developing screening tools and protocols; also for the purposes of identifying the relationship between gang membership and other offending, such as firearms violence and drug market involvement. The analysis would also be used to improve the estimate of the scale of organized crime proposed in our research study "An Organized Crime Severity Index: Discussion of a Proposed Methodology."	31-Mar-14	2	RNCCOC Organized Crime	Data Analysis	Quant	None	Austin	Internal	\$25,000	2	Internal	\$0	3		1
29	Characteristics of Communities Housing Marijuana Grow-ops or Cannabis Labs	The RCMP, and other members of the NCC and partners in the National Anti-Drug Strategy, are interested in documenting the dangers associated with being located near a cannabis grow operation or clandestine drug lab. They are also interested in what makes particular neighborhoods or factors resilient or resistant to the installation of such criminal facilities. The proposed research would begin to address both issues through the examination of RCMP data regarding these types of operations are successful, and comparing neighborhoods with successful outcomes to those with less successful outcomes. If there are any additional neighborhoods, such as others, for test for demographic, community or policing factors that might be protective.	31-Mar-14	N/A	RNCCOC Organized Crime	Data Analysis	Quant	None	Austin	Internal	\$25,000	3	Internal	\$0	3	Data set may not be robust enough; RCMP may not like possible findings.	1
30	Suggestions for Indicators to Measure Serious and Organized Crime	This research idea would support the PMA. It would be a presentation deck identifying possible outcome performance indicators or an index for a combination of the two of the goals of Serious and Organized Crime Division, including possible proxy measures for the harm of organized crime.	N/A	3	SPCD Performance Activity (PMA)	Literature Review/ Internal Survey	Quant	Low	Austin	Internal	\$25,000	3	Internal	\$0	3		1
31	In-person Training for Police Regarding the Organized Crime Flag	This research by a central research priority of the NCC and a PMA priority. In order to accurately measure the scope of organized crime and quantify its harm, accurate police-reported, incident-level statistics are required. Police currently do not accurately report these statistics in the UCC. PMA now has a pilot project to train UCC coders at police services across Canada and to collect accurate statistics on a limited number of offences amongst test police services in 2013-2014. The present proposed project would pay for 10 In-person Training sessions; fund a report and lessons learned; suggestions for modification to training, ideas for creation of an e-training package. The work follows-up on an MOU with Statistics Canada last year, which developed the training package.	31-Mar-14	1	RNCCOC Organized Crime	Focus Group	Qual	None	Austin	Contract	\$50,000	1	Contract	\$50,000	2	There is a pretty good chance CCS would undertake the training even without funding from PMA.	1
32	How Canadian Law Enforcement Contacts and Reports on Use of Force	FOPPO is looking for an environmental scan that would identify any statistical programs that could be used to generate estimates of the nature and extent of the use of lethal and non-lethal force by law enforcement in Canada. Work should include identification of the strengths and weaknesses of the measurement strategies and analytical approaches and best practices that could be applied in Canada.	1-Sep-13	N/A	FOPPO Firearms	Literature Review/ Survey	Quant	High	Austin	Either	\$35,000	2	Internal	\$0	3	Project would likely require PMA request.	1
33	Prevalence of Human Trafficking Phase II	Continuing human trafficking is a serious crime priority of the government. Research in the area is difficult. This project idea is to build on the prevalence of human trafficking in Ontario. Since only preliminary results have been provided by the project team, the exact nature of the project idea and methodology to be applied is yet to be developed.	N/A	N/A	SOC Human Trafficking	Survey	Quant	High	Austin	Contract	N/A	3	Contract		4	Although ranked highly by the client, RNCCOC ranked stability, low Phase II would probably be completed by same team, could be contracted from the client group, likely PMA involvement	1
34	Impact of R v. Jones on Policing Practices and Information Sharing	Assessment of the impact of R v. Jones on information sharing between federal/provincial regulators (i.e. securities commissions, CMA and law enforcement).	N/A	3	SOC Money Laundering	Literature Review/ Survey	Quant	High	Austin	Either	\$30,000	3	Contract	\$30,000	5	Very legal focused study and includes a likely PMA component; better to be completed by client group as professional service contract. R v. Jones @ http://www.canlii.org/que/cas/scsf/doc/2002/2002sc73/2002sc73.html	1

Structuring Metrics to Measure the Performance of Community Policing Initiatives	This study follows up on our projects "Canadian Police Board Views on the Use of Police Performance Metrics" and "Academic Views of Police Performance Metrics", which support the Economics of Policing file and our role on POPS. The Economics of Policing Summit identified and proposed a number of programs that integrate the effects of a number of municipal services. However, it is unclear if the programs that are proposed are quantitatively evaluated. In particular, the attribution of success to the individual UCR criminal offences might be expected to be associated with offending by a criminal organization. The study would refine the estimate of the scope of organized crime in Canada, in the absence of accurate police-reported data.	10-Sep-13	2	PPD	Economics of Policing	Literature Review / Data Analysis / Consultation	Quant	Low	Anton	Internal	\$25,000	2	Internal	\$0	4	Might better be integrated with policy research on best practices. Thus, undertaken by client group. Could require some limited consultation with programs that have not yet published evaluations.
Development of the OCSI Using Expert Viewpoints	A research theme of the NCC has been to develop better ways to measure the scope and nature of organized crime, in order to better define the harm of organized crime to Canadian society. The proposed study is a follow-up to our research study, "An Organized Crime Severity Index: Discussion of a Proposed Methodology." The proposed study would consult with organized crime experts across Canada to determine what fraction of individual UCR criminal offences might be expected to be associated with offending by a criminal organization. The study would refine the estimate of the scope of organized crime in Canada, in the absence of accurate police-reported data.	31-Mar-14	1	RNCOC	Organized Crime	Survey	Quant	High	Austin	Internal	\$30,000	3	Internal	\$0	4	Project would likely require PDR request
Human Trafficking in Aboriginal Communities	Most cases of human trafficking in Canada have been domestic sex trafficking cases. A significant trend that has been observed is the trafficking of family members by people of Aboriginal ancestry or in Canada's north. The present study would examine what is known about these particular criminal phenomena.	N/A	N/A	SOC	Human Trafficking	Literature Review	Qual	None	Austin	Contract	\$25,000	1	Contract	\$0	1	Research appears to have already been completed by Aneeta Sikka as part of her doctoral thesis. A copy has been promised to LFB by June 2013.
A Literature Review and Media Analysis of Corruption in Canada	Issues related to the incursion of organized crime into the legitimate economy have been identified as a priority area of concern by the NCC, which is also facilitated by corruption of various kinds. Corruption has also been identified as a research priority by the OCSJ. The present study would be a literature review of academic and government reports related to corruption within Canada in the last 20 years, as well as analysis of media reporting from the last three years on the topic of "Corruption". This report will include specific summaries of business corruption and organized crime, as well as the corruption of law enforcement and government officials.	N/A	N/A	RNCOC	Organized Crime	Literature Review	Qual	None	Ehne	Either	\$20,000	2	Internal	\$0	2	This is an anticipated possible theme for next year's NCC.

RNCOC Research Project Prioritization Tally

Number of Rank 1	11	Top priority and on-going projects
Number of Rank 2	13	High priority projects
Number of Rank 3	11	Medium priority projects
Number of Rank 4	3	Lower priority projects
Number of Rank 5	1	Projects that are not recommended for the RNCOC Research
Number of Projects Already Answered	0	Projects answered during the prioritization process
Number of Internal	26	Projects done in-house
Number of Contract	13	Projects requiring a contract for professional services
Estimated Value of Contracted Project Ideas	\$460,000	
Estimated Value of Rank 5 Contracts	\$30,000	
Total Estimated Value of Contracts	\$430,000	There is still one project that is not developed enough to estimate.
Number of Projects for Austin Lead	16	
Number of Projects for Anton Lead	11	
Number of Projects for Elaine Lead	12	
Qualitative Projects	18	Using primarily literature review of summary
Quantitative Projects	21	Using methods that involved survey or data analysis
RNCOC	8	
SOC	10	
PPD	6	
BLESD	6	
PCTF	3	
FOPPD	5	
SPCD	1	
Tier 1	21	Core projects we will get done
Tier 2	12	Extra projects we will get done if possible
Tier 3	6	Projects we will try to get done, but are not likely with current FTEs

4	Number of Organized Crime Research Highlights Issues
6	Number of Articles per Issue
24	Total Articles to Review
10%	Proportion of Reviews by Austin
40%	Proportion of Reviews by Anton
60%	Proportion of Reviews by Elaine
2	Number of Article Reviews by Austin
10	Number of Article Reviews by Anton
14	Number of Article Reviews by Elaine

Austin Lawrence Proposed Workload

Number of Rank 1	5												
Number of Rank 2	4	Number of Work Tier 1	10										
Number of Rank 3	4	Number of Work Tier 2	2										
Number of Rank 4	2	Number of Work Tier 3	4										
Number of Rank 5	1												
Number of Projects Already Answered	0												
Number of Internal	5	Number of Work Tier 1 Internal	2	Number of Work Tier 2 Internal	1	Number of Work Tier 3 Internal	2						
Number of Contract	11	Number of Work Tier 1 Contract	8	Number of Work Tier 2 Contract	1	Number of Work Tier 3 Contract	2						
Estimated Value of Contracts	\$395,000	Estimated Value of Work Tier 1 Contracts	\$335,000	Estimated Value of Work Tier 2 Contracts	\$30,000	Estimated Value of Work Tier 3 Contracts	\$30,000						
Number of Projects for Austin Lead	16												
Number of Articles for OCRH	2												
Qualitative Projects	5	Number of Work Tier 1 Qualitative	5	Number of Work Tier 2 Qualitative	0	Number of Work Tier 3 Qualitative	0						
Quantitative Projects	11	Number of Work Tier 1 Quantitative	5	Number of Work Tier 2 Quantitative	2	Number of Work Tier 3 Quantitative	4						
Projects Matched to Lead		Work Tier 1 Projects		Work Tier 2 Projects		Work Tier 3 Projects							
RNCOC	3	RNCOC	2	RNCOC	0	RNCOC	1						
SOC	6	SOC	3	SOC	1	SOC	2						
PPD	0	PPD	0	PPD	0	PPD	0						
BLESD	1	BLESD	1	BLESD	0	BLESD	0						
PCTF	3	PCTF	3	PCTF	0	PCTF	0						
FOPPD	2	FOPPD	1	FOPPD	1	FOPPD	0						
SPCD	1	SPCD	0	SPCD	0	SPCD	1						

Proposed Project Titles	Tier	Internal or Contract
Labour Trafficking Phase II	1	Contract
Assist with Project Development for "Sources for Gun Crime Statistics"	1	Internal
Automated Identification of Possible Criminal Organizations: Ontario Case Study	1	Contract
Law Enforcement Views of Supervised Injection Sites	1	Contract
Annotated Bibliography of the Economic Cost of Border Security Measures	1	Contract

Austin Lawrence Proposed Workload

Development of Methodologies to Estimate the Cost of Time at the Canadian Border	1	Contract
Deportation, Circular Migration, and Organized Crime	1	Internal
In-person Training for Police Regarding the Organized Crime Flag	1	Contract
A Case Study of the Economic Cost of Time At Four Border Crossings	1	Contract
Human Trafficking in Aboriginal Communities	1	Contract
How Canadian Law Enforcement Collects and Reports on Use of Force	2	Internal
Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Consultation	2	Contract
Suggestions for Indicators to Measure Serious and Organized Crime	3	Internal
Prevalence of Human Trafficking Phase II	3	Contract
Impact of R v. Jarvis on Policing Practices and Information Sharing	3	Contract
Development of the OCSI Using Expert Viewpoints	3	Internal

Anton Maslov Proposed Workload

Number of Rank 1	4								
Number of Rank 2	3	Number of Work Tier 1	6						
Number of Rank 3	3	Number of Work Tier 2	4						
Number of Rank 4	1	Number of Work Tier 3	1						
Number of Rank 5	0								
Number of Projects Already Answered	0								
Number of Internal	9	Number of Work Tier 1 Internal	5	Number of Work Tier 2 Internal	3	Number of Work Tier 3 Internal	1		
Number of Contract	2	Number of Work Tier 1 Contract	1	Number of Work Tier 2 Contract	1	Number of Work Tier 3 Contract	0		
Estimated Value of Contracts	\$65,000	Estimated Value of Work Tier 1 Contracts	\$40,000	Estimated Value of Work Tier 2 Contracts	\$25,000	Estimated Value of Work Tier 3 Contracts	\$0		
Number of Projects for Anton Lead	11								
Number of Articles for OCRH	10								
Qualitative Projects	2	Number of Work Tier 1 Qualitative	2	Number of Work Tier 2 Qualitative	0	Number of Work Tier 3 Qualitative	0		
Quantitative Projects	9	Number of Work Tier 1 Quantitative	4	Number of Work Tier 2 Quantitative	4	Number of Work Tier 3 Quantitative	1		
Projects Matched to Lead		Work Tier 1 Projects		Work Tier 2 Projects		Work Tier 3 Projects			
RNCOC	1	RNCOC	1	RNCOC	1	RNCOC	1		
SOC	1	SOC	1	SOC	0	SOC	0		
PPD	6	PPD	3	PPD	3	PPD	0		
BLESDD	0	BLESDD	0	BLESDD	0	BLESDD	0		
PCTF	0	PCTF	0	PCTF	0	PCTF	0		
FOPPD	1	FOPPD	1	FOPPD	0	FOPPD	0		
SPCD	0	SPCD	0	SPCD	0	SPCD	0		

Proposed Project Titles	Tier	Internal or Contract
The Cost of Police Training in Canada	1	Internal
Police Service Efficiency Leveraged by On-Line Training	1	Internal
Statistical Profile of Firearm Import and Export by Canadian Businesses	1	Internal
Methodology for Estimating the Size of the Counterfeit Products Market in Canada	1	Contract
Use of Police Performance Metrics Developed Through Polling	1	Internal

Anton Maslov Proposed Workload

Using Drug Price Information for Intelligence and Policy Purposes: Canada's Illicit Market in Cannabis	1	Internal
Police E-Learning for the Next Generation of Police Leaders	2	Contract
Use of Crime Rate, CSI and Clearance Rate for Police Performance Measurement	2	Internal
What Gang and Organized Crime Affiliated Offender Data Can Tell Us	2	Internal
About Organized Crime in Canada		
Structuring Metrics to Measure the Performance of Community-Policing Initiatives	2	Internal
Characteristics of Communities Housing Marijuana Grow-ops or Clandestine Labs	3	Internal

Elaine Koren Proposed Workload

Number of Rank 1	2								
Number of Rank 2	6	Number of Work Tier 1	5						
Number of Rank 3	4	Number of Work Tier 2	6						
Number of Rank 4	0	Number of Work Tier 3	1						
Number of Rank 5	0								
Number of Projects Already Answered	0								
Number of Internal	12	Number of Work Tier 1 Internal	5	Number of Work Tier 2 Internal	6	Number of Work Tier 3 Internal	1		
Number of Contract	0	Number of Work Tier 1 Contract	0	Number of Work Tier 2 Contract	0	Number of Work Tier 3 Contract	0		
Estimated Value of Contracts	\$0	Estimated Value of Work Tier 1 Contracts	\$0	Estimated Value of Work Tier 2 Contracts	\$0	Estimated Value of Work Tier 3 Contracts	\$0		
Number of Projects for Elaine Lead	12								
Number of Articles for OCRH	14								
Qualitative Projects	11	Number of Work Tier 1 Qualitative	5	Number of Work Tier 2 Qualitative	5	Number of Work Tier 3 Qualitative	1		
Quantitative Projects	1	Number of Work Tier 1 Quantitative	0	Number of Work Tier 2 Quantitative	1	Number of Work Tier 3 Quantitative	0		
Projects Matched to Lead		Work Tier 1 Projects		Work Tier 2 Projects		Work Tier 3 Projects			
RNCOC	2	RNCOC	1	RNCOC	1	RNCOC	0		
SOC	3	SOC	1	SOC	2	SOC	0		
PPD	0	PPD	0	PPD	0	PPD	0		
BLESD	5	BLESD	2	BLESD	2	BLESD	1		
PCTF	0	PCTF	0	PCTF	0	PCTF	0		
FOPPD	2	FOPPD	1	FOPPD	1	FOPPD	0		
SPCD	0	SPCD	0	SPCD	0	SPCD	0		

Proposed Project Titles	Tier	Internal or Contract
Annotated Bibliography of International Sources on Entry/Exit Controls	1	Internal
Annotated Bibliography of Methods Used to Measure Investor Confidence in Capital Markets	1	Internal
Annotated Bibliography of Evaluations of Fusion Centres and Ports Policies Where Value for Money is Mentioned	1	Internal

Elaine Koren Proposed Workload

Annotated Bibliography and Summary Tables Regarding Access to Firearms and Mental Health in Selected Countries	1	Internal
Witness Protection Programs: An Annotated Bibliography	1	Internal
International Review of Access to International Borders	2	Internal
Targeted Review of International Immigration Detention Practices	2	Internal
International Case Studies on Police Policy Relating to Reporting the Use of Force and on Use of Force Training	2	Internal
Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Literature Review	2	Internal
NGO Partnerships on Extra-Territorial Travelling Child Sex Offender Investigations	2	Internal
A Literature Review and Media Analysis of Corruption in Canada	2	Internal
Synthesis of Evaluations of Cross-Border Law Enforcement Operations	3	Internal

Tier 1 Projects (Can be accomplished with current Research Unit staffing and levels of partner engagement.)

Name	Description	Deadline	Group	Method	RNCOC Lead	Anticipated Cost for Contracted / \$0 for Internal
The Cost of Police Training in Canada	This research would support next years theme being proposed for the Economics of Policing file, which is training. Consultations with stakeholders, such as the Canadian Police Knowledge Network and the Police Sector Council, indicate that some data already exists on this topic but requires more sophisticated analysis and presentation to ensure wider policy relevance.	1-Aug-13	PPD	Data Analysis	Anton	\$0
Police Service Efficiency Leveraged by On-Line Training	This research would support next years theme being proposed for the Economics of Policing file, which is training. This study would be a survey a sample of police services (small, med & large services) to determine how they use on-line training and how much training costs their organizations.	1-Aug-13	PPD	Survey	Anton	\$0
Statistical Profile of Firearm Import and Export by Canadian Businesses	An analysis on Canadian Firearms Imports (2005-2010) was completed by Mike Saunders in 2011. A similar and comparable analysis on firearms exports by Canadian businesses (i.e., quantity, class, make, model, destination) would provide a rounded profile of the commercial firearms import/export industry in Canada. Information on both individuals and businesses is required to conduct impact assessments of policy options with regard to firearms. Data would be provided by CBSA.	1-Sep-13	FOPPD	Data Analysis	Anton	\$0
Methodology for Estimating the Size of the Counterfeit Products Market in Canada	Estimates of the size of the counterfeit products markets in Canada and internationally, vary wildly and are often not grounded in empirical facts. In order to adequately prioritize types of counterfeit product markets for policy enhancements or more intensive policing, a better understanding of the scope of the problem in various areas is required. Further, in order to know if policy and enforcement practices are having an effect, a quantitative baseline understanding of the scope of the problem is required. This literature review and discussion paper would examine the methods used to collect data and estimate of the size of various counterfeit products markets, a focus would be placed on Canadian estimation methods.	N/A	SOC	Literature Review / Consultation	Anton	\$40,000
Use of Police Performance Metrics Developed Through Polling	This study follows up on our projects "Canadian Police Board Views on the Use of Police Performance Metric" and "Academic Views of Police Performance Metrics," which support the Economics of Policing file and our role on POLIS. A number of confidence measures used to measure police performance are collect through polling, either by police forces or Statistics Canada, for example, fear of crime and public opinion of police performance. This study would describe the best practices for data collection of this type, discuss what the data that is currently collecting is actually measuring, offer model options for collecting this type of data and interpreting the results, which can be used by police services. This work would allow for more accurate tracking of value for money in policing and provide more sophisticated empirical information for senior police decision makers.	10-Sep-13	PPD	Literature Review	Anton	\$0
Using Drug Price Information for Intelligence and Policy Purposes: Canada's Illicit Market in Cannabis	An internal draft report is nearing completion entitled "The Price of Marijuana in Canada: Preliminary Discussion of Using Price Data for Operational and Policy Purposes." This work supports the efforts of the NCC to develop a better understanding of the scope and nature of organized crime through the development of alternative ways of modeling drug markets to identify areas for prioritization and track the impact of policies and operations, the study also supports the National Anti-Drug Strategy. This extension of the draft report would improve and finalize that discussion paper by using other data sources as points of analysis. The method applied in the study could later be applied to model other drug markets and/or improve intelligence collection, police operations and performance measurement.	31-Mar-14	RNCOC	Data Analysis	Anton	\$0
Labour Trafficking Phase II	This study would follow-up on our project "Labour Trafficking in Canada: Indicators, Stakeholders, and Investigative Methods." Exact research questions and methodology are dependent on an analysis of the findings from the previous study, including stakeholder consultation. The previous labour trafficking project fills a large gap in the research on trafficking, and was of extreme interest to our PPT colleagues.	N/A	SOC	N/A	Austin	\$30,000

Assist with Project Development for "Sources for Gun Crime Statistics"	This project will consist of the provision of advice to RCMPD on the development of a detailed Statement of Work that will be used to issue an external research contract to address information gaps on firearms-related crime as they relate to licensing reform, markings regulations, gun show regulations, etc.	1-Jun-13	FOPPD	Advice	Austin	\$0
Automated Identification of Possible Criminal Organizations: Ontario Case Study	In 2013, we conducted the study "Estimating Possible Criminal Organizations from Co-offending Data" using historical RCMP 'E' Division data. The study developed an innovative method of automatically flagging possible organized crime groups and gangsters, independent of regular intelligence systems. Both CISC and the OPP expressed interest in applying the methodology with up-to-date data. This work supports the efforts of the NCC to develop new tools in the fight against organized crime, as well as estimate the scope and nature of organized crime.	31-Mar-14	RNCOC	Data Analysis	Austin	\$80,000
Annotated Bibliography of the Economic Cost of Border Security Measures	A major concern of the Pre-clearance Task Force is the issue of possible delays at the border. This study would be a basic annotated bibliography of conducted through a literature review, including academic, media and grey literature, on the economic costs border security measures in Canada, from the past 10 years, specifically coding for sources on the cost of border delays and pre-inspection or pre-clearance. This information can be used as background information for the development of policy options and be used to develop more sophisticated research projects.	N/A	PCTF	Literature Review	Austin	\$20,000
Development of Methodologies to Estimate the Cost of Time at the Canadian Border	A major concern of the Pre-clearance Task Force is the issue of possible delays at the border. This study would develop a methodology to assess the economic outlay and trading flow variations at border crossings. It would propose the creation of an instrument to assess the impact of delays (particularly critical in the contemporary 'just-in-time' delivery/supply chain industrial model), as well as in evaluating how pre-inspection/pre-clearance activities impact the cargo/economic flow (people and good in value) at different crossings/transportation modes.	N/A	PCTF	Data Analysis	Austin	\$35,000
Deportation, Circular Migration, and Organized Crime	The following study follows up on our previous series of research studies on the "The Mobility of Criminal Groups." The research would focus on the particular issue of the influence that the deportation of gang members can have on transnational organized crime. International case studies identified in the publicly available literature would be examined in detail; e.g. Mara Salvatrucha gang in the U.S.; A discussion section to the project would identify possible effects of the deportation of gang members, what might be done to mitigate the risks in Canada and/or internationally, and are there any anti-crime capacity building efforts be expanded in scope to assist in mitigation.	N/A	BLESD	Literature Review / Intelligence Analysis	Austin	\$0
In-person Training for Police Regarding the Organized Crime Flag	This research is a central research priority of the NCC and a POLUS priority. In order to accurately measure the scope of organized crime and quantify its harm, accurate police-reported, incident-level statistics are required. Police currently do not accurately report these statistics in the UCR. POLUS now has a pilot project to train UCR coders at police services across Canada and to collect accurate statistics on a limited number of offences amongst test police services in 2013-2014. The present proposed project would pay for 10 in-person training sessions; fund a report and lessons learned; suggestions for modification to training; ideas for creation of an e-training package. The work follows-up on an MOU with Statistics Canada last year, which developed the training package.	31-Mar-14	RNCOC	Focus Group	Austin	\$50,000
A Case Study of the Economic Cost of Time At Four Border Crossings	This study would be a follow-up project to the proposed study "Development of Methodologies to Estimate the Cost of Time at the Canadian Border." The proposed study would be a pilot study applying the instrument developed in the study "Development of Methodologies to Estimate the Cost of Time at the Canadian Border". The project would apply the method developed at four border crossings to estimate current costs of time at those borders for particular types of trade and travel. A section of the report would apply three plausible delay scenarios to these costs models, for discussion purposes. The project would require partnership with other agencies, such as CBSA.	N/A	PCTF	Data Analysis	Austin	\$80,000
Human Trafficking in Aboriginal Communities	Most police-reported cases of human trafficking in Canada are domestic sex trafficking cases. A significant trend that has been observed is the trafficking of family members by people of Aboriginal ancestry or in Canada's north. The present study would examine what is known about these particular criminal phenomena.	N/A	SOC	Literature Review	Austin	\$0

<p>Annotated Bibliography of International Sources on Entry/Exit Controls</p>	<p>This study would be a scan of the literature on the topic of entry-exit control systems. The report will build on a CBSA's deck on capabilities/gaps in Canada's Monitoring of Outbound People and Goods and inform Public Safety's next phase of Outbound Strategy analysis. The paper would identify how do other countries capture entry and especially exit information on people crossing their borders. A comparison with the Canadian system would be undertaken to suggest what legislative measures or penalties or IT systems, etc. would need to be established to collect similar information. A particular area of research will be what kinds of technologies, if any, are used at non-automated and remote points of entry. If any information on crime displacement due to the collection of this information is noted, it will be summarized, too.</p>	<p>Spring 2013</p>	<p>BLES D</p>	<p>Literature Review</p>	<p>Elaine</p>	<p>\$0</p>
<p>Annotated Bibliography of Methods Used to Measure Investor Confidence in Capital Markets</p>	<p>Investor confidence in capital markets is often linked to adequate regulation, predictable enforcement, and a lack of crime. The proposed study would review of the best sources describing the different methods that are used to measure investor confidence in capital markets. This will assist with the development of effective policy regarding countering crime in capital markets and, perhaps, performance measures.</p>	<p>N/A</p>	<p>SOC</p>	<p>Literature Review</p>	<p>Elaine</p>	<p>\$0</p>
<p>Annotated Bibliography of Evaluations of Fusion Centres and Ports Policies Where Value for Money is Mentioned</p>	<p>The United States has promoted applied the policy of using fusion centres extensively, since September 11th. This study would collect a compendium of recent studies that have examined if fusion centres or ports policies in other countries have resulted in value for money. This could assist Canada in identifying what engaging more directly with the fusions centres in other jurisdictions might entail and assist with assessing the possible cost implications of using elements of these types of options in Canada.</p>	<p>N/A</p>	<p>BLES D</p>	<p>Literature Review</p>	<p>Elaine</p>	<p>\$0</p>
<p>Annotated Bibliography and Summary Tables Regarding Access to Firearms and Mental Health in Selected Countries</p>	<p>FOPPD requires information concerning how other jurisdictions restrict access to firearms for those who are unstable mentally, those involved in domestic disputes/violence, those with criminal records, and also those incapable of using them responsibly. Other jurisdictions to be examined would include the United States, United Kingdom, Australia, New Zealand and some western and northern European countries.</p>	<p>1-Sep-13</p>	<p>FOPPD</p>	<p>Literature Review</p>	<p>Elaine</p>	<p>\$0</p>
<p>A Literature Review and Media Analysis of Corruption in Canada</p>	<p>Issues related to the incursion of organized crime into the legitimate economy have been identified as a priority area of concern by the NCC, which is also facilitated by corruption of various kinds. Corruption has also been identified as a research priority by the CACP. The present study would be a literature review of academic and government reports related to "corruption" within Canada published in the last 20 years, as well as analysis of media reporting from the last three years on the topic of "corruption." The report will include specific summaries of business corruption and organized crime, as well as the corruption of law enforcement and government officials.</p>	<p>N/A</p>	<p>RNCO C</p>	<p>Literature Review</p>	<p>Elaine</p>	<p>\$0</p>
<p>How Canadian Law Enforcement Collects and Reports on Use of Force</p>	<p>FOPPD is looking for an environmental scan that would identify any statistical programs that could be used to generate estimates of the nature and extent of the use of lethal and non-lethal force by law enforcement in Canada. Work should include identification of the strengths and weaknesses of the measurement strategies and analytical approaches and best practices that could be applied in Canada.</p>	<p>1-Sep-13</p>	<p>FOPPD</p>	<p>Literature Review / Survey</p>	<p>Austin</p>	<p>\$30,000</p>
<p>Police E-Learning for the Next Generation of Police Leaders</p>	<p>This research would support next year's them being proposed for the Economics of Policing file, which is training; and start to address an area of research focus identified by the Canadian Association of Chiefs of Police. The project would map previously generated lists of competencies for different levels of police officers and leaders against currently available e-training that is offered to identify gaps and opportunities for program and tool development.</p>	<p>1-Aug-13</p>	<p>PPD</p>	<p>Data Analysis</p>	<p>Anton</p>	<p>\$25,000</p>
<p>Witness Protection Programs: An Annotated Bibliography</p>	<p>This study follows up on our previous study "A Review of Selected Witness Protection Programs." The work directly supports the witness protection file, as well as the goal of developing tools in the fight against organized crime, which is related to our support for the NCC. The project would involve the creation of an annotated bibliography identifying academic comment or discussion of witness protection programs. Annotations to the sources would include coding if particular policy issues of interest were raised or not in the article, report or book, such as the psychology of protectees, etc. This resource could be used by Public Safety Canada or partner agencies and governments when responding to requests related to the program or in quickly addressing possible issues with the legislation when it comes in to force.</p>	<p>31-Mar-14</p>	<p>RNCO C</p>	<p>Literature Review</p>	<p>Elaine</p>	<p>\$0</p>

\$390,000

Tier 2 Projects (Some projects from this list may be accomplished under current staffing levels.)

<p>Use of Crime Rate, CSI and Clearance Rate for Police Performance Measurement</p>	<p>This study follows up on our projects "Canadian Police Board Views on the Use of Police Performance Metric" and "Academic Views of Police Performance Metrics," which support the Economics of Policing file and our role on POLUS. POLUS members have identified work on clearance rates as a second rank priority, but Statistics Canada has not had the resources to study the issue. Performance indicators using the crime rate data are applied by police in Canada as their main measure of performance. The project would identify the pros and cons of using them as a measure by police, and provide suggestions for improving the use of these metrics in order to more accurately measure the efficiency and effectiveness of police services. The report could serve as a resource for individual police services and for the policy interpretation of important police performance measures.</p>	<p>10-Sep-13</p>	<p>PPD</p>	<p>Literature Review / Data Analysis Anton</p>	<p>\$0</p>
<p>What Gang and Organized Crime Affiliated Offender Data Can Tell Us About Organized Crime in Canada</p>	<p>A research theme of the NCC has been to develop better ways to measure the scope and nature of organized crime, in order to better define the harm of organized crime to Canadian society. The proposed study is a quantitative analysis of Offender Management System (OMS) data to determine the case characteristics of gang-affiliated individuals and individuals likely involved with criminal organizations, for the purposes of developing screening tools and protocols; also for the purposes of identifying the relationship between gang membership and other offending, such as firearms violence and drug market involvement. The analysis would also be used to improve the estimate of the scale of organized crime proposed in our research study "An Organized Crime Severity Index: Discussion of a Proposed Methodology."</p>	<p>31-Mar-14</p>	<p>RNCOC</p>	<p>Data Analysis Anton</p>	<p>\$0</p>
<p>Structuring Metrics to Measure the Performance of Community-Policing Initiatives</p>	<p>This study follows up on our projects "Canadian Police Board Views on the Use of Police Performance Metric" and "Academic Views of Police Performance Metrics," which support the Economics of Policing file and our role on POLUS. The Economics of Policing Summit identified and promoted a number of programs that integrate the efforts of a number of municipal services. However, it is unclear how projects of this kind can or should be quantitatively evaluated, particularly the attribution of success to the individual partners. The project would scan the literature to describe how these types of programs have and are being evaluated and discuss the best practices for the evaluation and measurement of performance for policing programs of this type. The report could serve as a resource for individual police services and for the policy interpretation of important police performance measures.</p>	<p>10-Sep-13</p>	<p>PPD</p>	<p>Literature Review / Data Analysis / Consultation Anton</p>	<p>\$0</p>
<p>Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Consultation</p>	<p>Travelling child sex offenders are a serious crime priority for the government. This project would follow from the proposed project "Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Literature Review." This project would be undertaken to research the pros and cons of various investigative approaches to international extra-territorial travelling child sex offender investigations. The main portion of the research would be a consultative questionnaire for operationally relevant people, to determine how their investigative approaches were being applied by Canadian investigators or to cases involving Canadian offenders.</p>	<p>N/A</p>	<p>SOC</p>	<p>Survey Austin</p>	<p>\$30,000</p>
<p>International Review of Access to International Borders</p>	<p>This study would be a scan of the literature to answer particular questions of concern to Canada that can be used to support policy development and negotiating positions with regard to the Canada-US border. The study would gloss what other countries are permitted to do at or near the border. In particular, it would identify if any precedents have been established for foreign law enforcement agencies to conduct operations in other countries and what are the limits of authorities. It would categorize the methods that were used in these instances to gain access to land (e.g. expropriation notifications, easements, land swap, surveillance technology, etc.) and highlight the privacy that may have been raised. Any outcomes, risks and lessons learned identified for these cross-border operations will be sketched out, too.</p>	<p>Spring 2013</p>	<p>BLESDD</p>	<p>Literature Review Elaine</p>	<p>\$0</p>
<p>Targeted Review of International Immigration Detention Practices</p>	<p>This study would be a scan of the literature on the topic of immigration detention. The report would generally identify the effects that have been documented on individuals that have experienced immigration detention in other countries; information on the impact of their families will also be noted. International best practices applicable to the Canadian legal system, from sources such as recommendations from the UN Universal Periodic Review related to the Committee Against Torture, the UN Committee on the Rights of the Child, etc., will be tabulated. Any domestic recommendations will also be collected and tabulated, from sources such as CGSA evaluations, complaints to the Government of Canada etc. The literature identifying what policies other countries apply as an alternative to detention (e.g. information sharing among departments, electronic monitoring, removals, private institutions) shall be summarized. Any commentary on the differential effect any of these measures has on deterrence to non-compliance with enforcement processes will be noted.</p>	<p>N/A</p>	<p>BLESDD</p>	<p>Literature Review Elaine</p>	<p>\$0</p>

International Case Studies on Police Policy Relating to Reporting the Use of Force and on Use of Force Training	FOPPD is working at the FPT level to identify policies and practices related to police use of force reporting and use of force training across jurisdictions to identify the extent to which there are common practices, differences, and areas for collaboration at the national level. This work is already underway. At the same time we are interested in accessing select international case studies (e.g., US, UK, Australia) to learn how other jurisdictions address the two issues above and to provide a benchmark against which to assess Canadian practices. A detailed list of questions is available to help guide this research.	1-Jun-13	FOPPD	Literature Review Elaine \$0
Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Literature Review	Travelling child sex offenders are a serious crime priority for the government. This project would be executed as a stage prior to the proposed project "Review of Extra-Territorial Travelling Child Sex Offender Investigative Approaches: Consultation." This project would be a literature of the sources available (publicly and held by Canadian authorities) that discuss the pros and cons of various investigative approaches to international extra-territorial travelling child sex offender investigations.	N/A	SOC	Literature Review Elaine \$0
NGO Partnerships on Extra-Territorial Travelling Child Sex Offender Investigations	Travelling child sex offenders are a serious crime priority for the government. This project would be a literature of the sources available which discuss the pros and cons of different methods police have used to partner with NGOs to investigate extra-territorial travelling child sex offending.	N/A	SOC	Literature Review Elaine \$0
Tier 3 Projects (Projects from this list are beyond the current resourcing of the Research Unit and/or would be best managed directly by policy analysts.)				
Law Enforcement Views of Supervised Injection Sites	In 2013, the PMO requested research be launched on Supervised Injection Sites (SIS) and is research to support the National Anti-Drug Strategy. In 2013, a literature review as finalized on the topic of the possible public safety issues related to SIS. A POR project was started in 2013, as well. The research is required for policy purposes in order to adequately explore issues related to the: policing of drug users and SIS sites; possible expansion of SIS sites; possible future litigation related to SIS sites; and/or, development of future evaluation strategies for SIS sites. The project would survey police officers in a number of jurisdictions regarding their views of SIS. The project is currently on-hold awaiting advice from the Minister's Office.	31-Jul-14	SOC	Literature Review / Survey Austin \$40,000
Characteristics of Communities Housing Marijuana Grow-ops or Clandestine Labs	The RCMP, and other members of the NCC and partners in the National Anti-Drug Strategy, are interested in documenting the dangers associated with being located near a cannabis grow operation or clandestine drug lab. They are also interested in what makes particular neighborhoods or locations resilient or resistant to the installation of such criminal facilities. The proposed research would begin to address both issues through the examination of RCMP data regarding where these types of operations are uncovered, and comparing neighborhood characteristics between high and low frequency zones to examine the pattern of spread of these drug producing strategies, if there are any statistically reliable correlations with fires and other crimes, such as robbery, or test for demographic, community or policing factors that might be protective.	31-Mar-14	RNCOC	Data Analysis Anton \$0
Suggestions for Indicators to Measure Serious and Organized Crime	This research idea would support the PAA. It would be a presentation deck identifying possible outcome performance indicators or an index (or a combination of the two) of the goals of Serious and Organized Crime Division, including possible proxy measures for the harm of organized crime.	N/A	SPCD	Literature Review / Internal Survey Austin \$0
Prevalence of Human Trafficking Phase II	Combating human trafficking is a serious crime priority of the government. Research in the area is difficult. This project idea would be to expand on the current research study out of York University to collect data from NGOs on the prevalence of human trafficking in Ontario. Since only preliminary results have been provided by this project team, the exact nature of the project idea and methodology to be applied is yet to be developed.	N/A	SOC	Survey Austin
Impact of R v. Jarvis on Policing Practice and Information Sharing	Assessment of the impact of R v Jarvis on information sharing between federal/provincial regulators (ie. securities commissions, CRA) and law enforcement.	N/A	SOC	Literature Review / Survey Austin \$30,000

<p>Development of the OCSI Using Expert Viewpoints</p>	<p>A research theme of the NCC has been to develop better ways to measure the scope and nature of organized crime, in order to better define the harm of organized crime to Canadian society. The proposed study is a follow-up to our research study "An Organized Crime Severity Index: Discussion of a Proposed Methodology." The proposed study would consult with organized crime experts across Canada to determine what fraction of individual UCR criminal offences might be expected to be associated with offending by a criminal organization. The study would refine the estimate of the scope of organized crime in Canada, in the absence of accurate police-reported data.</p>	<p>31-Mar-14 RNCOC</p>	<p>Survey</p>	<p>Austin \$0</p>
<p>Synthesis of Evaluations of Cross-Border Law Enforcement Operations</p>	<p>There have been many successes associated with the establishment of integrated cross-border law enforcement operations, including information sharing, strengthened partnerships, etc. This proposed project would consolidate information regarding these types of operations that report on tangible benefits using quantitative measures drawn from empirical data. An example, would be to summarize how post-9/11 rates of seizures, interdictions and convictions, etc. compare to pre-9/11 rates.</p>	<p>N/A BLESO</p>	<p>Literature Review</p>	<p>Elaine \$0</p>